

**BIRD**

2019 Annual  
General Meeting



# SAFETY

## Zero Lost Time Injuries in 2018



In almost 4 million manhours worked, no Bird employee suffered a lost-time injury in 2018

# BIRD

SAFETY LEADERSHIP  
**BUILT BY BIRD**



# FINANCIAL RESULTS

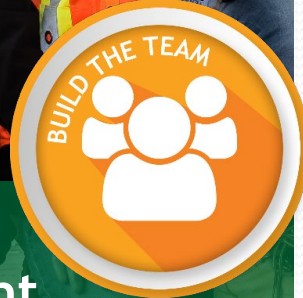
	TWELVE MONTHS 2018	TWELVE MONTHS 2017*
REVENUE	1,381.8	1,418.4
NET INCOME	(1.0)	8.8
CASH	158.9	133.1
WORKING CAPITAL	70.2	84.1
NEW AWARDS	1,491.7	1,467.4
BACKLOG	1,295.9	1,186.0
AWARDED - NOT YET CONTRACTED	~300.0	N/A
EARNINGS PER SHARE	(\$ 0.02)	\$ 0.21

\* 2017 reported figures have been restated applying IFRS 15.  
All figures in millions of dollars except for Earnings Per Share

# THE BUILD BIRD STRATEGIC PLAN



Diversification



Growing Our Talent



Strengthening Indigenous Relations

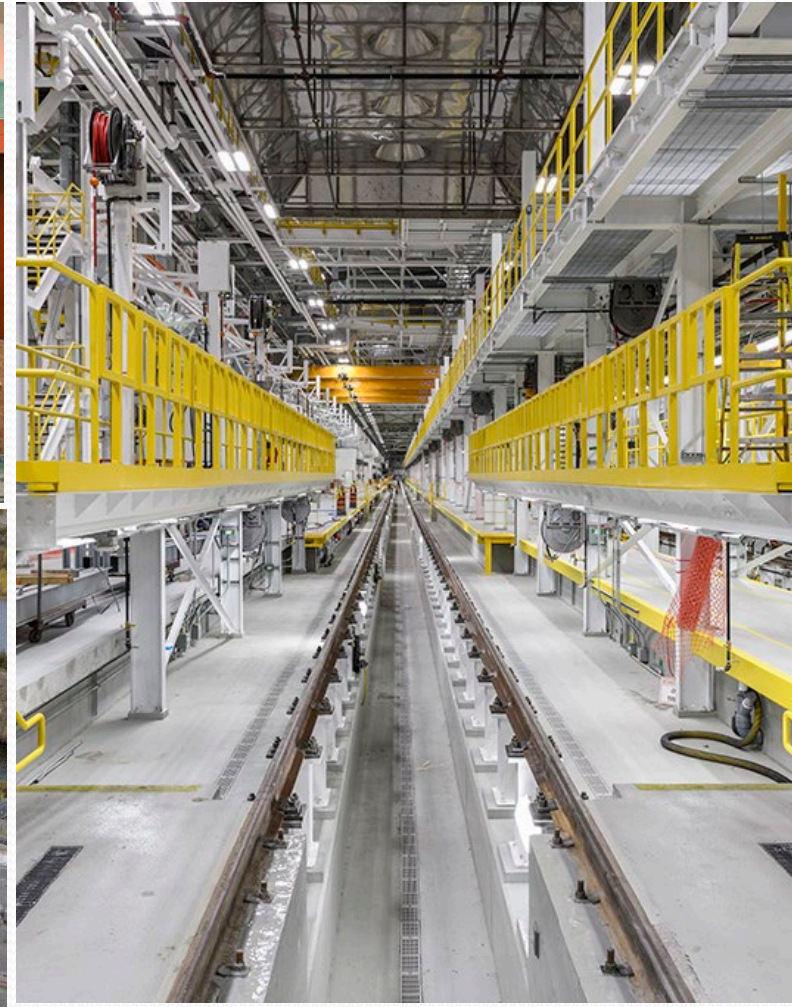


# BIRD



# 2018 HIGHLIGHTS

## Three P3s Achieved Substantial Completion



**BIRD**

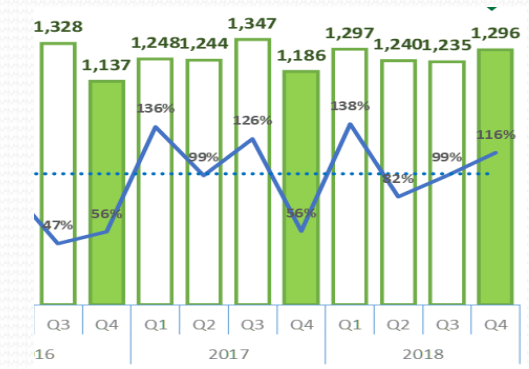


# 2018 HIGHLIGHTS

CLOSE TO  
**\$1.5B**  
 IN NEW  
 CONTRACT  
 AWARDS



ADVANCED  
 NUCLEAR  
 MATERIALS  
 RESEARCH  
 CENTRE IPD



~\$300M  
 in AWARDED  
 BUT NOT  
 CONTRACTED  
 PROJECTS



# 25-YEAR CLUB NEW INDUCTEES





# LOOKING AHEAD

LNG CEDAR VALLEY LODGE



ONTARIO PROV. POLICE MODERNIZATION PHASE 2



CNL NUCLEAR RESEARCH CENTRE



CONFEDERATION PHASE 2 LRT



HURONTARIO LRT



DARLINGTON WTP



COMOX WATER TREATMENT PLANT





THANK YOU

**BIRD**